

AIRPORT (10)

AGENCY PLAN: STATEMENT OF PURPOSE, GOALS AND BUDGET SUMMARY

STATEMENT OF PURPOSE:

Maximize the Coleman A. Young International Airport's economic benefit to our community and region to build the NextDetroit.

AGENCY GOALS:

1. Enhance the Airports image as a premier gateway to Metropolitan Detroit.
2. Direct change and make strategically planned improvements.
3. Eliminate subsidization of Coleman A. Young International Airport by the general fund.
4. Promote community development.
5. Develop the airport management team to exceed our public's desire for service excellence.
6. Increase local youth exposure to the aviation industry and potential career opportunities.

AGENCY FINANCIAL SUMMARY:

2006-07 Requested		2005-06 Budget	2006-07 Recommended	Increase (Decrease)
\$ 2,774,906	Operating Appropriations	\$ 3,657,327	\$ 1,542,110	(2,115,217)
26,650,000	Capital Appropriations	-	5,000,000	5,000,000
\$ 29,424,906	Total Appropriations	\$ 3,657,327	\$ 6,542,110	2,884,783
\$ 1,670,131	Departmental Revenues	\$ 3,657,327	\$ 1,542,110	(2,115,217)
26,650,000	Capital Revenues	-	5,000,000	5,000,000
1,104,775	General Fund Support	-	-	-
\$ 29,424,906	Total Revenues	\$ 3,657,327	\$ 6,542,110	\$ 2,884,783
\$ -	NET TAX COST:	\$ -	\$ -	\$ -

AGENCY EMPLOYEE STATISTICS:

2006-07 Requested		2005-06 Budget	04-01-06 Actual	2006-07 Recommended	Increase (Decrease)
12	City Positions	5	14	5	0
0	Part-Time Positions	0	0	3	3
12	Total Positions	5	14	8	3

ACTIVITIES IN THIS AGENCY:

	2005-06 Budget	2006-07 Recommended	Increase (Decrease)
Airport Operations	\$ 3,657,327	\$ 6,542,110	\$ 2,884,783
Total Appropriations	\$ 3,657,327	\$ 6,542,110	\$ 2,884,783

AIRPORT (10)

AIRPORT OPERATIONS ACTIVITY INFORMATION

ACTIVITY DESCRIPTION: AIRPORT OPERATIONS

The Airport Department operates Coleman A. Young International Airport, which encompasses approximately 300 acres of land, bounded by Gratiot and Grinnell on the south, Conner on the east, French Road on the west and Mt. Olivet Cemetery on the north. There are two runways: the east/west runway (7/25) is 4,025 feet by 100 feet wide and the north/south runway (15/33) is 5,090 feet by 100 feet wide.

The Coleman A. Young International Airport includes: the Air Carrier Terminal, Executive Terminal (including 14 large hangar bays), 129 small aircraft hangars and 175 based aircraft. It handles more than 80,000 aircraft operations and 1.5 millions pounds of cargo annually.

The airport staff is responsible for the administration, operations, and maintenance of the airport. In addition, there are more than 100 personnel employed at Coleman A. Young International Airport. The primary employers are the Airport Department, Signature Flight Support, Hertz, Enterprise, Phoenix Aviation, and the Detroit Fire Department.

The airport hosts a number of interesting programs for youth and adults, including:

Explorers (high school)

Wild Blue Wonders (middle school)

Experimental Aircraft Association - Last year more than 700 youth received their first airplane ride, free of charge thanks to the Young Eagle program.

City Airport is vital to the City's multi-modal transportation infrastructure and a key component in attracting more business, passengers and air service to the City of Detroit.

GOALS

1. Enhance the Airports image as a premier gateway to Metropolitan Detroit.
2. Direct change and make strategically planned improvements.
3. Eliminate subsidization of Coleman A. Young International Airport by the general fund.
4. Promote community development.
5. Develop the airport services to exceed our public's desire for excellence.
6. Increase local youth exposure to the aviation industry and potential career opportunities.

MAJOR INITIATIVES FOR FY 2005-06 and FY 2006-07

- Construction of the Airport section of the Conner Greenway
- Begin Renovation of the Executive Terminal Office Building to include a conference and Exhibition Center
- Replace and enhance perimeter lighting system at Executive Terminal
- Reduce Overtime by 30%
- Acquire 17 occupied dwellings within French Rd. Land Acquisition Project Area #3
- Complete Risk Assessment Study for Construction of Replacement Runway
- Complete Benefit Cost Analysis for Construction of Replacement Runway
- Complete Homeland Security Funded Security Upgrades
- Complete Master Plan for Executive Terminal Hangar Bay Area
- Identify alternative strategies for Operating Coleman A. Young Airport
- Secure Funding (\$2.5 Million) from State to construct taxiways for new Hangar Development
- Completed new Fixed Base Operator Agreement
- Implement Inspection and Preventive Maintenance Program
- Airline Recruiting
- Complete Agreement to Relocate The Tuskegee Airmen National Museum to Airport
- Airport Privatization
- Begin Environmental Process for Construction of Replacement Runway

AIRPORT (10)

- Complete Greenway Project
- Complete Executive Terminal Rehab
- Complete Benefit Cost Analysis
- Increase Airport Revenue by 20%
- Increase Private investment at the Airport
- Eliminate Airport Subsidy
- Award Master Developer/Operator Contract for Airport
- Construct New Hangars and Supporting Infrastructure

PLANNING FOR THE FUTURE FOR FY 2006-07, FY 2007-08 and BEYOND

- Secure \$100 Million in Federal Earmarks
- Complete Environmental Process for Construction of Replacement Runway
- Construct replacement runway – 5,700' – 6,500'
- Restore Airline Service
- Relocate Railroad

The Airport Department's dynamic and ambitious vision for the future is to establish the Coleman A. Young International Airport as an anchor for economic development, job creation, and improvements for the surrounding community. The vision includes modernized facilities, improved customer service, revamped business practices, and continued staff development programs. Restoring and maintaining airline service is the key to maximizing the potential impact of the Coleman A. Young International Airport and to the airport's role in helping to build the NextDetroit.

To achieve that vision, the department's goals are to build a longer runway to secure low cost airline service; to rehabilitate the executive terminal for use as a conference center, office space, and museum; to develop the Airport portion of the Conner Creek Greenway that will connect the Detroit River to Eight Mile Road with a greenbelt composed of bike and walking paths with scenic and historic stops along the way; and to acquire land along French Road to meet FAA design standards. Additional economic development options are under consideration.

The Airport Department must overcome a number of challenges in order to make its vision a reality. Most aircraft in airline fleets require runways longer than the 5,090-foot runway at the Coleman A. Young International Airport. Returning airline service to the Airport is a large challenge. The Airport continues to contact and visit established and new airlines to restore service. Until funding and other issues related to the building of a longer runway are finalized, McNichols Road has to remain closed. Reopening McNichols Road prior to the construction of a new runway would eliminate any opportunity for new airline service. The corporation and corporate services using the facility would be eliminated if not severely restricted as well. Beyond the expansion of the runway, securing new airline service at the airport is a long process. It takes 2 to 3 years from initial contact to new service initiation because of the economics and risks involved. However, the Airport Department has an active recruiting program and has enhanced it with performance-based incentives.

AIRPORT (10)

AIRPORT OPERATIONS MEASURES AND TARGETS

Type of Performance Measure:	2003-04	2004-05	2005-06	2006-07
List of Measures	Actual	Actual	Projection	Target
Outputs: Units of Activity directed toward Goals				
Corporate/Charter Passengers	52,083	52,145	52,145	60,000
Average monthly airline emplanements	3,274	3,457	3,457	10,000
Average monthly tons of air cargo	49	69.7	69.7	75
Outcomes: Results or Impacts of Program Activities				
Budgeted city subsidy	2,789,179	2,568,402	0	0
Activity Costs	\$3,879,837	\$4,241,318	\$3,657,327	\$6,542,110

CITY OF DETROIT
Airport Department
Financial Detail by Appropriation and Organization

Administration Airport Operations	2005-06 Redbook		2006-07 Dept Final Request		2006-07 Mayor's Budget Rec	
	FTE	AMOUNT	FTE	AMOUNT	FTE	AMOUNT
<i>APPROPRIATION ORGANIZATION</i>						
00223 - Airport Operations						
100010 - Administration	3	\$3,210,377	4	\$1,233,269	3	\$1,003,076
100020 - Maintenance	0	\$282,261	6	\$1,300,376	3	\$311,944
100030 - Operations	2	\$164,689	2	\$241,261	2	\$227,090
APPROPRIATION TOTAL	5	\$3,657,327	12	\$2,774,906	8	\$1,542,110
04185 - Improvements						
100050 - Airport Improvements	0	\$0	0	\$0	0	\$0
APPROPRIATION TOTAL	0	\$0	0	\$0	0	\$0
10280 - Airport GO Bonds						
100249 - Minitake Land Acquisition - GO 05/06	0	\$0	0	\$20,000,000	0	\$5,000,000
APPROPRIATION TOTAL	0	\$0	0	\$20,000,000	0	\$5,000,000
10589 - Airport Projects - GO Bonds						
100208 - T-Hangar - GO	0	\$0	0	\$2,000,000	0	\$0
100291 - Executive Terminal/Hangar Rehabilitatic	0	\$0	0	\$4,650,000	0	\$0
APPROPRIATION TOTAL	0	\$0	0	\$6,650,000	0	\$0
ACTIVITY TOTAL	5	\$3,657,327	12	\$29,424,906	8	\$6,542,110

CITY OF DETROIT
Budget Development for FY 2006-2007
Appropriations - Summary Objects

	2005-06	2006-07	2006-07
	Redbook	Dept Final	Mayor's
		Request	Budget Rec
AC0510 - Airport Operations			
<i>A10000 - Airport Department</i>			
SALWAGESL - Salary & Wages	270,585	591,990	394,893
EMPBENESL - Employee Benefi	161,786	470,435	254,842
PROFSVCSL - Professional/Con	10,000	60,201	59,201
OPERSUPSL - Operating Supplie	90,220	290,267	118,188
OPERSVCSL - Operating Service	388,841	1,028,393	443,758
CAPEQUPSL - Capital Equipmer	0	20,021,400	5,000,000
CAPOUTLSL - Capital Outlays/M	20,000	29,000	8,769
OTHEXPSSL - Other Expenses	2,630,616	6,933,220	262,459
FIXEDCHGSL - Fixed Charges	85,279	0	0
<i>A10000 - Airport Department</i>	<i>3,657,327</i>	<i>29,424,906</i>	<i>6,542,110</i>
AC0510 - Airport Operations	3,657,327	29,424,906	6,542,110
Grand Total	3,657,327	29,424,906	6,542,110

CITY OF DETROIT
Budget Development for FY 2006-2007
Appropriation Summary - Revenues

	2004-05 Actuals	2005-06 Redbook	2006-07 Dept Final Request	2006-07 Mayor's Budget Rec	Variance
A10000 - Airport Department					
<i>00223 - Airport Operations</i>					
442100 - Electrical	20,681	0	18,000	18,000	18,000
447305 - Sales-Salv, Confis, Sup	0	7,500	0	0	(7,500)
447320 - Articles Bought For Res	70	0	0	0	0
447555 - Other Reimbursements	0	516,976	0	0	(516,976)
448115 - Other Fees	2,161	0	0	0	0
448120 - Other Fees - Landing F	98,796	110,000	110,000	102,000	(8,000)
462100 - Rental-Public Bldgs & S	172,034	0	160,000	160,000	160,000
462165 - Parking Facilities Rever	640	0	0	0	0
462200 - Rental - Airport	1,750	0	0	0	0
462210 - Rental - Bays	221,893	88,000	351,021	268,000	180,000
462215 - Rental - Police Hangar	75,934	0	37,967	37,967	37,967
462220 - Rental - T-Hangars	270,477	0	288,995	288,995	288,995
462225 - Rental - Tiedowns	1,080	3,000	3,000	1,000	(2,000)
462230 - Rental - Misc. Property	148,772	273,696	136,848	136,848	(136,848)
463210 - Other Conc - F.B.O. Flc	49,646	9,100	74,300	74,300	65,200
463215 - Other Conc - F.B.O. Mi	31,720	68,055	25,000	25,000	(43,055)
463225 - Other Conc - Car Renta	14,435	6,000	12,000	7,000	1,000
463240 - Other Conc - F.B.O. Cc	15,293	0	0	0	0
463255 - Other Conc - Catering I	415	0	0	0	0
474100 - Miscellaneous Receipts	54,787	5,000	453,000	423,000	418,000
521170 - Miscellaneous Contribu	0	2,570,000	0	0	(2,570,000)
540105 - General Fund Contribut	2,568,402	0	1,104,775	0	0
<i>00223 - Airport Operations</i>	<i>3,748,986</i>	<i>3,657,327</i>	<i>2,774,906</i>	<i>1,542,110</i>	<i>(2,115,217)</i>
<i>04185 - Improvements</i>					
432360 - Grants-Other-State(Fed	1,021,348	0	0	0	0
522100 - Sale Of Bonds	0	0	0	0	0
<i>04185 - Improvements</i>	<i>1,021,348</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
<i>10280 - Airport GO Bonds</i>					
522100 - Sale Of Bonds	500,000	0	20,000,000	5,000,000	5,000,000
<i>10280 - Airport GO Bonds</i>	<i>500,000</i>	<i>0</i>	<i>20,000,000</i>	<i>5,000,000</i>	<i>5,000,000</i>
<i>10335 - Passenger Facility Charge</i>					
448141 - Passenger Facility Cha	20	0	0	0	0
<i>10335 - Passenger Facility Charge</i>	<i>20</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
<i>10589 - Airport Projects - GO Bonds</i>					

CITY OF DETROIT
Budget Development for FY 2006-2007
Appropriation Summary - Revenues

	2004-05 Actuals	2005-06 Redbook	2006-07 Dept Final Request	2006-07 Mayor's Budget Rec	Variance
A10000 - Airport Department					
<i>10589 - Airport Projects - GO Bonds</i>					
522100 - Sale Of Bonds	1,500,000	0	6,650,000	0	0
<i>10589 - Airport Projects - GO Bonds</i>	<i>1,500,000</i>	<i>0</i>	<i>6,650,000</i>	<i>0</i>	<i>0</i>
A10000 - Airport Department	6,770,354	3,657,327	29,424,906	6,542,110	2,884,783
Grand Total	6,770,354	3,657,327	29,424,906	6,542,110	2,884,783

CITY OF DETROIT
MAYOR'S 2006/2007 RECOMMENDED BUDGET

Airport Department

Appropriation	REDBOOK FY 2005	DEPT REQUEST	MAYORS FY 2006
Organization	2006 FTE	FY 2006 2007	2007 FTE
Classification			
00223 - Airport Operations			
100010 - Administration			
Airport Director	1	1	1
Manager I - Airport	1	1	1
Administrative Specialist I	1	1	1
Executive Secretary II	0	1	0
Total Administration	3	4	3
100020 - Maintenance			
Airport Service Foreman	0	1	0
Airport Service Worker	0	5	3
Total Maintenance	0	6	3
100030 - Operations			
Asst Airport Operations Mgr	2	2	2
Total Operations	2	2	2
Total Airport Operations	5	12	8
Agency Total	5	12	8